

**College of Marin Strategic Planning REFERENCE TOOL I**  
**Priorities, EMP Recommendations and Strategic Plan Strategic Objectives**  
 2009-2012

Priority No..	<i>Educational Master Plan</i> <b>Recommendations</b>	<i>Strategic Plan</i> <b>Strategic Objectives</b>
<b>#1</b> Student Access/Community Responsiveness	<p>Assess and make changes as needed in the class scheduling practices of programs, including the consideration of:</p> <ol style="list-style-type: none"> <li>1. various non-traditional scheduling options,</li> <li>2. addt'l. distance education. offerings, and</li> <li>3. new career technical education. courses &amp; programs designed to meet business &amp; community needs (Student Access 2 (SA2))</li> </ol> <p>Support distance education offerings by providing:</p> <ol style="list-style-type: none"> <li>1. the hardware, software and administrative support needed to offer online courses successfully,</li> <li>2. faculty training in online instruction, and</li> <li>3. evaluation of all aspects of distance education (Student Access 3 (SA3))</li> </ol> <p>Assess &amp; make changes as needed in the class scheduling patterns &amp; practices so that the times, days and methods of delivering instruction match the needs of commuters and working adults (Community Responsiveness 5 (CR5))</p>	<p><b>1.1 Analyze class scheduling practices and make changes to address identified deficits with special attention to providing access at both campuses and to commuters and working adults.</b> (Champion: V.P. of Student Learning)</p> <p><b>1.2 Analyze class scheduling practices and make changes to increase the number of credit hours offered through distance education.</b> (Champion: V.P. of Student Learning)</p> <p><b>1.3 Analyze career technical education offerings to verify that business and community needs are being met.</b> (Champion: Dean of Workforce Development)</p>
<b>#2</b> Student Learning & Success	<p>Develop, implement, and evaluate a college-wide plan for student retention and success. Student Lrng. &amp; Success 1(SLS1)</p> <p>Develop, implement and evaluate a plan for systematically tracking progress and success of students in the five pathways, with particular attention to students taking basic skills, mathematics, English, and ESL courses. Then develop, implement, and evaluate strategies for the use of that information to improve student success. Student Lrng. &amp; Success 3 (SLS3)</p>	<p><b>2.1 Develop a tool to systematically track student retention and success.</b> (Champion: Director of Planning, Research and Institutional Effectiveness)</p> <p><b>2.2 Implement and evaluate the tool for tracking student retention and success.</b> (Champion: Director of Planning, Research and Institutional Effectiveness)</p> <p><b>2.3 Establish a college-wide plan to improve student retention and success by annually documenting the results of the discipline-specific strategies to improve student retention and success.</b> (Champion: Director of Planning, Research and Institutional Effectiveness)</p>
<b>#3</b> College Systems	<p>Prepare, implement, and evaluate a college technology plan that identifies the policies, hardware, software, and training needed to improve student, staff and faculty access to the effective use of technology in instruction. College Systems 3 (CS3)</p>	<p><b>3.1 Prepare a College of Marin Technology Plan 2010-2016 that identifies the current needed improvements in policies, hardware, software, and training.</b> (Champion: V.P. of College Operations)</p>