QUARTERLY PROGRESS REPORT

October 1, 2009 through December 31, 2009
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### Distribution of Quarterly Report:

- **H** = Hard Copy (provided to Board of Trustee members, Administration & Staff and the Citizen’s Oversight Committee (COC))
- **E** = Electronic Link (will be sent to all others on the distribution list via email within two days of distribution to the Board of Trustees).

*The electronic link will take individuals to the College of Marin website [www.marin.edu](http://www.marin.edu).*
PROJECT TEAM

OWNER: Marin Community College District

PROGRAM MANAGER / CONSTRUCTION MANAGER: Swinerton Management & Consulting, Inc.

DISTRICT CONSULTANTS

District Architect: Steinberg Architects

District Landscape Architect: (RHAA) Royston Hanamoto Alley & Abey

District Civil Engineer: CSW/Stuber-Stroeh Engineering

District Geotechnical Engineer: Fugro West, Inc.

District Structural Engineer: Degenkolb Engineers

District MEP Engineer: Alfa Tech Cambridge Group, Inc.  
(Mechanical, Electrical & Plumbing & Information Technology & Security)

District Industrial Hygienist: Ninyo & Moore

District CEQA Consultant: Amy Skewes-Cox  
(California Environmental Quality Act)

District FF&E Consultant: Transitions, Inc.  
(Furniture, Fixtures & Equipment)

District Signage Consultant: Kate Keating Associates, Inc.

PROJECT SPECIFIC ARCHITECTS and ENGINEERS

Diamond PE Center Alterations (KTD): Kwan Hemi Architecture/Planning

Fine and Performing Arts Projects (KTD): Marcy Wong & Donn Logan Architects

Science-Math-Central Plant Complex (KTD): ED2 International Architects

West Campus Bridge (KTD): CSW/Stuber-Stroeh Engineering


Main Building Complex (IVC): VBN Architects

Transportation Tech Complex (IVC): HKIT Architects
Bolinas Marine Lab Architect: Perkins+Will Architecture (MBT acquired by Perkins+Will)  
*project ON HOLD*

**OTHER CONSULTANTS**

**Commissioning Agent:** Glumac (contracted with Swinerton Management & Consulting)

**Move Management:** Transitions, Inc. (contracted with Swinerton Management & Consulting and the District, as necessary)

District Arborist: Moritz Arboricultural Consulting
2. PROGRAM SUMMARY

A. CURRENT ACTIVITIES

1. Project Update
   a. KTD New Fine Arts Building Project
      • Construction ongoing; anticipated completion in Q4, 2010.
   b. KTD Performing Arts Building Modernization Project
      • Construction Documents Phase (submitted to DSA)
   c. KTD Science/Math/Central Plant (“SMCP”) Complex Project
      • Construction Documents were submitted to DSA and assigned to a consulting structural plan checker.
   d. KTD Hazardous Materials Abatement Project (SMCP)
      • Project bid, awarded and construction underway.
   e. KTD West Campus Bridge Project
      • Substantially complete.
   f. KTD Diamond PE Center Alterations Project
      • Construction complete. Ribbon Cutting occurred on October 1, 2009.
   g. KTD PE Pool Renovation Project
      • Construction completed Q4, 2009.
   h. KTD Gateway Complex Project
      • Architect Selection process underway.
   i. IVC Transportation Technology Complex Project
      • Construction ongoing with anticipated completion in Q2, 2010.
   j. IVC Main Building Project
      • Construction ongoing with anticipated completion in Q3, 2010.
   k. IVC Utilities Project
      • Design review ongoing with anticipated construction start in Q2, 2010.

2. DSA (Division of the State Architect) – With State budget issues continuing to challenge the Legislature and Governor, the work furlough program was expanded to three days per month, continuing to limit the number of work hours available for DSA plan review. Projects under DSA review will continue to be delayed, and it remains a challenge to estimate when they will be approved. However, partial approvals for various projects have been received.

3. Communications
   a. User Groups:
      • Swing Space planning is drawing to a close with the final Dickson Hall move completed Q4, 2009.
      • Department specific user group FFE equipment development and interior finish meetings are ongoing for the Science Math Central Plant Complex project and for the Fine Arts project at Kentfield.
   b. Community Outreach:
      • Community Forums occurred on October 20, 2009 at the Indian Valley Campus and October 22, 2009 at the Kentfield Campus.
      • Parking issues continue to be addressed and a portion of Parking Lot 9 will stay open until the Science Math Central Plant Complex project
begins construction in early 2010. Parking Lot 3 will remain closed for the KTD Fine Arts construction project. Parking Lot 10 paving is complete and the parking lot is open.

- Archeological artifacts were discovered on the Kentfield Campus during construction of the New Fine Arts Building project. Tribal monitors are advising the construction team and EIR (Environmental Impact Report) protocols are being followed.

**c. Architect Selection for Gateway Complex Project:**

- The selection process includes three phases as follows:
  1. Submit statement of qualifications (SOQ).
  2. Participate in face to face interview.
  3. Participate in design competition.

On November 17, 2009, presentations were given to the Board of Trustees by the two design competition finalists. The Board was asked to select an architect based on the design concept presentations. On December 8, 2009, the Board of Trustees was asked to select an architect for the “Gateway Project.”

  1. The November presentation was the final step in a three step process which began in July of this year. The process began with 29 firms submitting a Statement of Qualification (or “SOQ”). From the original set of submissions, eight firms were asked to participate in a face to face interview. From this long list of firms, four were selected by the modernization team to participate in a final design competition. A Selection Panel of ten individuals, representing various College and Community stakeholder groups, were asked to select two finalists for consideration by the Board of Trustees.

  2. TLCD/Mark Cavagnero Architects (a joint venture between two firms, from San Rafael and San Francisco, respectively) and ED2 International (from San Francisco), each provided a rendering. The rendered view is a view from the corner of Sir Frances Drake and College Avenue, looking southwest towards the campus.

The Board of Trustees did not select an architectural firm during Q4, 2009.

**d. District Modernization Committee (DMC):**

- The DMC did not meet during this quarter.

**4. LEED (Leadership in Energy and Environmental Design) – The Board Environmental Stewardship Resolution requests that all major construction projects attain LEED Certification. The Architects were asked to meet the minimal goal and strive to exceed it. The current LEED goal for each of the projects is as follows:**

  a. Diamond PE Center Alterations (KTD): LEED Silver
  b. Transportation Technology Building (IVC): LEED Silver
  c. Main Building (IVC): LEED Gold
  d. Fine Arts (KTD): LEED Silver
  e. Science Math and Central Plant (KTD): LEED Silver
  f. Performing Arts (KTD): LEED Certified

**5. Commissioning and Owner Project Requirements – “Commissioning” activities include ongoing work for the Indian Valley Campus Transportation Technology Complex project. Drawings continue to be reviewed as installation of mechanical systems progress. The Diamond PE Center Alterations project’s commissioning of all systems is nearing completion. All equipment is installed and the Commissioning Agent is working with the Contractor to complete the Functional Acceptance Test in**
accordance with LEED NC2.2 Fundamental and Enhanced Commissioning requirement.

6. **Information Technology (IT)** – The Diamond PE Center Alterations project is complete and specific Audio-Visual items were purchased and installed in five (5) classrooms making them “Smart Classrooms.” District AV stakeholders were included in the process and approved the final equipment purchase.

7. **Citizen’s Oversight Committee (COC)** – The Citizen’s Oversight Committee did not meet this Quarter.

8. **October 13 Board Meeting** – The Board Meeting was held on the Kentfield Campus.

The following Bond Program related Consent and Action Items were approved at this meeting:

- Ratify/Approve Modernization Contracts, Changes and Amendments
- Approve Re-authorization for Consulting Contract Amendments
- Approve Subcontractor Substitution Request – Jeff Luchetti Construction, Inc.
  - New Fine Arts Building Project (306C)

Board Meeting minutes can be viewed on the College’s website. Please refer to the “Director’s Report,” prepared by the District’s Director of Modernization.

9. **November 17 Board Meeting** – The Board Meeting and Study Session were held on the Kentfield Campus.

Board Study Session Modernization Topic:

- Gateway Presentations
  - TLCD/Mark Cavagnero
  - ED2 International

The following Bond Program related Consent and Action Items was approved at this meeting:

- Ratify/Approve Modernization Contracts, Changes and Amendments
- Approve Subcontractor Substitution – Jeff Luchetti Construction, Inc.
  - New Fine Arts Building Project (306C)
- Approve Alten Construction, Inc. Change Order 18 & Board Resolution Attesting No Benefit Bidding Out Change Order Work
  - Diamond PE Center Alterations Project (308B)
- Approve Dick Emard Electric, Inc. dba Emard Engineering Change Order 8 & Board Resolution Attesting No Benefit Bidding Out Change Order Work
  - SMCP Increment No. 1 – Site Development Utilities Project (305C)

Board Meeting minutes can be viewed on the College’s website. Please refer to the “Director’s Report,” prepared by the District’s Director of Modernization.
10. **December 8 Board Meeting**– The Board Meeting was held on the Kentfield Campus.

The following Bond Program related Consent and Action Items were approved at this meeting:

- Ratify/approve Modernization Contracts, Changes and Amendments
- Approve Subcontractor Substitution – Alten Construction, inc.
  - Transportation Technology Project (402A)
- Approve Declaration of Surplus Property
- Approve Sole Source of Dental Equipment
  - Main Building Complex Project (417A)
- Approve Updated Bond Spending Plan
- Award Design Professional Services Agreement
  - Gateway Complex Project (303B)
- Approve Memorandum of Understanding – Kentfield Fire Department
  - Dickson Hall Fire Department Training
- Award Construction Contract
  - Hazardous Materials Abatement Project (305A)
- Approve Maggiora & Ghilotti, Inc. Change Order 2 & Board Resolution Attesting No Benefit to Bidding Out Change Order Work Approve and Approve Notice of Completion
  - Diamond PE Center Alterations, Parking Lot 10 Grade/Pave/Stripe Project (308B)
- Approve Alten Construction, Inc. Change Order 19 & Board Resolution Attesting No Benefit to Bidding Out Change Order Work
  - Diamond PE Center Alterations Project (308B)

Board Meeting minutes can be viewed on the College’s website. Please refer to the “Director’s Report,” prepared by the District’s Director of Modernization.

**B. PROGRAM – NEXT 90 DAYS**

1. Continue to monitor and standardize the Commissioning process on both campuses to create a smooth transition from construction to project turn-over. PE Commissioning is ongoing in Q1, with a target date of March 2010 completion.

2. Continue to communicate with neighbors and District Personnel about noise mitigation, construction work hours, and construction detours.

3. Continued communication with the campus community about parking issues. Due to communication with the Board of Trustees and the Campus Community, Parking Lot 9 will remain partially open during construction of the Science Math Central Plant Complex. Parking Lot 3 (Circle Drive) will remain closed until the completion of construction of the New Fine Arts Building project. Temporary fencing, pathway improvements, and lighting will be maintained.

4. The “Joint Apprentice Committee” and “Labor Management Committee,” continue to meet and no major issues have surfaced. This committee is required under the terms
of the Project Stabilization Agreement (or “PSA”). These committees will also be established for the KTD SMCP project in Q2 of 2010.

C. PROGRAM – ISSUES

1. The length of the recession continues to affect the design and construction community rather severely. This has created an environment where the pre-qualification process for professional service firms is challenged by an unusual number of requests for “de-briefs.” On the General Contracting side, bids are regularly challenged by the losing bidders. Low bidders have typically been creative with change order attempts.

2. The prolonged recession has created a challenging management climate where Contractors aggressively pursue additional means of “change order” compensation. Fortunately, the program and project budgets were built with appropriate contingencies that have protected the overall program budget and the program contingency has not been utilized for the current active set of projects.

3. The gap between the Engineer’s estimates and the bids received from General Contractors has narrowed. While still generally below budget, earlier bids were up to 30% below the final estimate. Recent bids have been less than 10% below budget.

3. KENTFIELD CAMPUS SUMMARY

A. CURRENT ACTIVITIES – Please see the attached project sheets (Section 10 of this report) for detailed information about each project. The following is a list of current projects:

- West Campus Bridge Project (301A)
- Science Math Central Plant Complex Increments 2 & 3, Site Development & Building Project (305A)
- Science/Math/Central Plant (SMCP) Increment No. 1 – Site Development Utilities (305C)
- Performing Arts Modernization Project (306A)
- New Fine Arts Building Project (306C)
- Diamond PE Center Alterations Project (308B)
- PE Pool Renovation Project (308F)

B. NEXT 90 DAYS

1. Continue to coordinate the final FF&E (fixtures, furniture and equipment) list for the SMCP project and the Fine Arts project.

2. Achieve DSA approval for the SMCP project. The Performing Arts project continues DSA review.

3. Manage campus expectations about parking lot closures – see the program level update.
4. The goals for the campus construction program over the next 90 days include notice of completion of the West Campus Bridge and SMCP site utilities underground project.

C. ISSUES

1. Coordinate District purchased AV and IT equipment for the PE project and establish a consistent procedure for future purchases.

2. Resolve potential schedule delay claim for the SMCP Increment No. 1 project and coordinate PGE issues that affect the campus.

3. Aggressively manage the construction activity on campus for the new Fine Arts project. This is the first major project constructed in the heart of the campus. Communication to the campus community continues to be a priority.

4. Work with District personnel to create a tree removal plan for the SMCP project.

4. INDIAN VALLEY CAMPUS UPDATE

A. CURRENT ACTIVITIES – Please see the attached project sheets (Section 10 of this report) for detailed information about each project. The following is a list of current projects:

- Parking Lot Bioswale Project (401B)
- Transportation Technology Complex Project (402A)
- IVC Utilities Project (407B)
- Pathways Project (413A)
- Main Building Complex Project (417A)

B. NEXT 90 DAYS

1. Continue to manage construction of the Parking Lot Bioswale Project (401B) and Pathways Project (413A), which are combined under the Main Building Complex Project (417A). The project is scheduled to be substantially complete in Q3, 2010. These tasks include final DSA review and approval of the Pedestrian Bridge improvements (Board approved bid alternate).

2. Manage construction of the Transportation Technology Complex Project (402A) and monitor schedule progress with Contractor to assure a timely completion. “Modernization” projects have additional challenges due to unforeseen conditions. The Transportation Technology Complex is scheduled to be substantially complete in early 2010.

3. Complete coordination meetings with project stakeholders for final equipment lists for Transportation Technology project and the Main Building project.
4. Bid and award the Utilities IVC project.

C. ISSUES

1. Ongoing resolution of schedule impact due to unforeseen underground and above ground conditions at the Transportation Technology Complex project at Link Structure area.

2. The unforeseen underground soils issues for the Main Building project have been resolved. The underground piping conflict between the Geothermal Field IVC project and the Main Building project is resolved. The corrections will be made by the Utilities IVC project contractor.

3. Continue to manage the construction of the bio retention ponds and bioswale. Response to neighborhood concerns about access to the new structures ongoing.

5. BOLINAS MARINE LAB

A. CURRENT ACTIVITIES

1. Nothing to report during this quarter.

B. NEXT 90 DAYS

1. No action by Modernization Team at this time.

C. ISSUES

1. Final disposition of Bolinas Marine Lab.

6. FINANCIAL SUMMARY

A. BUDGET UPDATE

1. Please see the attached “Program Summary Budget” for a project by project view of the budget, as well as review of the associated cash-flow curve. In Section 7, the cumulative total of approximately $90,416,000 was invoiced through December 31, 2009 against the current program budget of $264,500,000. This quarter, the District was invoiced $8,231,554. This includes the period from October 1, 2009 through December 31, 2009 only.

2. The Board will be asked to approve an updated Bond Spending Plan in Q1 2010.

3. Please see the attached individual project reports for budget information on individual active projects.
B. PROGRAM SUMMARY CASH FLOW

Please see the attached Program Summary Cash Flow Report for cumulative project cash flow. This cash flow projection is based on the Revised Bond Spending Plan.

C. RESERVES STATUS

Reserves for the Measure C Bond Program are based upon the approved Revised Bond Spending Plan.

To date only $11,000 (or .06%) of the original $17,800,000 program reserve has been allocated, leaving a balance of $17,789,000.

D. CONTRACT STATUS

The Program Summary Report provides “Current Project Budget” and “Invoiced to Date” information through December 31, 2009.

E. PAYMENT STATUS

Contractor and Consultant payments have been processed within a satisfactory time period.

7. SCHEDULE FOR MAJOR BUILDING PROJECTS

This schedule includes the design, construction and current expenditures for major building projects.

1. The schedule is based on the Revised Bond Spending Plan approved by the Board of Trustees on November 11, 2008.
## 2.1 Schedule
Marin Community College District - College of Marin

Based on expenditures as of 12-31-09

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### 305A - Science Math Central Plant Complex
See Note 1

- **Oct. 06 Schedule / Budget**
- **Feb. 07 Schedule / Budget**
- **March 09 Schedule / Budget**
- **Nov. 09 Schedule / Budget**
- **Current Schedule (% of current phase)**
- **Current expenditures (% of budget)**

<table>
<thead>
<tr>
<th>Schedule / Budget</th>
<th>Design</th>
<th>Construction</th>
<th>Current expenditures</th>
<th>Current Schedule (% of current phase)</th>
<th>Current expenditures (% of budget)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oct. 06</td>
<td>$4,188,000</td>
<td>$38,246,000</td>
<td>$42,434,000</td>
<td>95%</td>
<td>90%</td>
</tr>
<tr>
<td>Feb. 07</td>
<td>$6,617,000</td>
<td>$62,923,000</td>
<td>$69,540,000</td>
<td>95%</td>
<td>90%</td>
</tr>
<tr>
<td>March 09</td>
<td>$6,617,000</td>
<td>$62,923,000</td>
<td>$69,540,000</td>
<td>95%</td>
<td>90%</td>
</tr>
<tr>
<td>Nov. 09</td>
<td>$6,617,000</td>
<td>$62,923,000</td>
<td>$69,540,000</td>
<td>95%</td>
<td>90%</td>
</tr>
<tr>
<td>Current Schedule</td>
<td>100%</td>
<td>29%</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Current expenditures</td>
<td>$1,850,000</td>
<td>$17,150,000</td>
<td>$19,000,000</td>
<td>100%</td>
<td>9%</td>
</tr>
<tr>
<td>$1,867,594</td>
<td>$1,559,994</td>
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### 306C New Fine Arts Building
See Note 2

<table>
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<tr>
<th>Schedule / Budget</th>
<th>Design</th>
<th>Construction</th>
<th>Current expenditures</th>
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<th>Current expenditures (% of budget)</th>
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<tr>
<td>Oct. 06</td>
<td>$1,733,000</td>
<td>$15,977,000</td>
<td>$17,710,000</td>
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<td>9%</td>
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<td>Feb. 07</td>
<td>$1,850,000</td>
<td>$17,150,000</td>
<td>$19,000,000</td>
<td>100%</td>
<td>9%</td>
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<tr>
<td>March 09</td>
<td>$1,850,000</td>
<td>$17,150,000</td>
<td>$19,000,000</td>
<td>100%</td>
<td>9%</td>
</tr>
<tr>
<td>Current Schedule</td>
<td>100%</td>
<td>29%</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Current expenditures</td>
<td>$1,867,594</td>
<td>$1,559,994</td>
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### 306A Performing Arts Modernization
See Note 3

<table>
<thead>
<tr>
<th>Schedule / Budget</th>
<th>Design</th>
<th>Construction</th>
<th>Current expenditures</th>
<th>Current Schedule (% of current phase)</th>
<th>Current expenditures (% of budget)</th>
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<td>Oct. 06</td>
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<td>Feb. 07</td>
<td>$1,578,000</td>
<td>$15,622,000</td>
<td>$17,200,000</td>
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<tr>
<td>March 09</td>
<td>$1,578,000</td>
<td>$15,622,000</td>
<td>$17,200,000</td>
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<tr>
<td>Current Schedule</td>
<td>95%</td>
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<tr>
<td>Current expenditures</td>
<td>$1,496,399</td>
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Page 15 of 40
### 2.1 Schedule
Marin Community College District – College of Marin
Based on expenditures as of 12-31-09

<table>
<thead>
<tr>
<th>Project</th>
<th>Oct. 06 Schedule / Budget</th>
<th>Feb. 07 Schedule / Budget</th>
<th>March 09 Schedule / Budget</th>
<th>Current Schedule (% of current phase)</th>
<th>Current expenditures (% of budget)</th>
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</thead>
<tbody>
<tr>
<td>308 Diamond PE Center Alterations</td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td>100%</td>
<td>91%</td>
</tr>
<tr>
<td>402A Transportation Technology Complex</td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td>100%</td>
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</tr>
<tr>
<td>417A Main Building Complex</td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td>100%</td>
<td>80%</td>
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<td>303B Gateway Complex</td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td><img src="image" alt="Table" /></td>
<td>100%</td>
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### 302B LRC Modernization

See Note 8

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</table>

Oct. 06 Schedule / Budget

Feb. 07 Schedule / Budget

Current Schedule

Removed from Schedule

### 304A Fusselman Hall Modernization

See Note 9

<table>
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<tr>
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<td>$5,737,000</td>
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</tr>
</tbody>
</table>

Oct. 06 Schedule / Budget

Feb. 07 Schedule / Budget

Current Schedule

Removed from Schedule

### Notes:

1A) Project has been submitted to DSA, therefore the project design is 95% complete. There will be very little additional invoiced until DSA releases the Project.

1B) Project has been submitted to DSA and is expected to be out of DSA in Summer/Fall, 2009

1C) Project duration has changed. The original duration was based on a 50,000 SF bldg and was not revised to reflect the increased building program of 77,000 SF. The revised duration takes into account this modification.

1D) 308B project budget is $20,894,716 since $1.5 million has been allocated to other PE projects such as 308E Utilities, 308F Pool and PE swing space.

2A) Project is bidding.

3A) Project has been submitted to DSA, therefore the project design is 95% complete. There will be very little additional invoiced until DSA releases the Project.

3B) Project has been submitted to DSA and is expected to be out of DSA in Summer, 2009

3C) Project start date is affected by the FA completion date.

4A) Project has encountered unforeseen conditions that will affect project duration.

4B) The 91% is based on the amount spent of the Preconstruction budget. We are now in the construction budget and, therefore, expect little additional expenses for preconstruction.

5A) In field construction issue needing DSA approval, schedule adjusted to current status.

6A) Slight delay for bidding due to delay in DSA approval

7A) No State funding will be available for his project

8A) Project funds reallocated to other projects.

9A) Project funds reallocated to other projects.
8. PROGRAM BUDGET SUMMARY

Program Budget Summary - Broken down by: Program, Campus and Project

1. Based on projects and budgets approved by the Board of Trustees on November 11, 2008.
Program Summary
Based on the Bond Budgets approved by the Board of Trustees on 11/11/08

<table>
<thead>
<tr>
<th>Project</th>
<th>Project Budget as of 09/30/09</th>
<th>Project Budget as of 12/31/09</th>
<th>Variance</th>
<th>Invoiced to Date</th>
<th>Project No.</th>
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<tbody>
<tr>
<td><strong>Fund 49: Measure C Funded Projects</strong></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td><strong>Program Budgets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Costs 1</td>
<td>15,983,345</td>
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<td>ERP (Technology Program)</td>
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<td>0</td>
<td>5,469,735</td>
<td>201A/201B/201C</td>
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<td><strong>Projects Approved by Board 10/06</strong></td>
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<tr>
<td>KTD Science/Math/CP Complex</td>
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<td>69,513,598</td>
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<td>KTD Arts Complex - Fine Arts Building</td>
<td>19,000,000</td>
<td>19,000,000</td>
<td>0</td>
<td>3,428,339</td>
<td>306C/306B</td>
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<tr>
<td>KTD Arts Complex - PA Building Modernization</td>
<td>17,200,000</td>
<td>17,200,000</td>
<td>0</td>
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<td>306A</td>
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<td>KTD Diamond PE Center Alterations</td>
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<td>25,796,073</td>
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<td>20,362,132</td>
<td>308A/308B/308C/308D/308E/308F</td>
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<td>IVC Transportation Complex (incl. machine metals)</td>
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<tr>
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<td><strong>Projects w/ Approval Pending</strong></td>
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<td>KTD Gateway Complex (Admin, Humanities, CC)</td>
<td>17,500,000</td>
<td>17,500,000</td>
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<td><strong>Infrastructure Budgets</strong></td>
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<tr>
<td>KTD Demolition</td>
<td>900,000</td>
<td>900,000</td>
<td>0</td>
<td>2,610</td>
<td>301B/302A/303A</td>
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<td>KTD Tree Removal</td>
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<td>KTD Larkspur Annex</td>
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<td>KTD Additional Site Development</td>
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<td>IVC Pathways</td>
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<td>IVC Fire Mitigation</td>
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<td>IVC Power Plants</td>
<td>2,800,000</td>
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<td><strong>Projected additional interest</strong></td>
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Program Summary

Based on the Bond Budgets approved by the Board of Trustees on 11/11/08

<table>
<thead>
<tr>
<th>Project</th>
<th>Fund 41: Capital Outlay Funded Projects</th>
<th>Fund 12: Restricted General Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Project</strong></td>
<td><strong>Project Budget as of 09/30/09</strong></td>
<td><strong>Project Budget as of 12/31/09</strong></td>
</tr>
<tr>
<td>KTD Arts Complex - PA Building Modernization</td>
<td>15,000</td>
<td>15,000</td>
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<td>KTD PE Complex Modernization</td>
<td>72,250</td>
<td>72,250</td>
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<tr>
<td><strong>Infrastructure Budgets</strong></td>
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<td>KTD Demolition</td>
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<td>IVC One Stop</td>
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<td><strong>Total Capital Outlay Funds</strong></td>
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<td>KTD PE Complex Modernization</td>
<td>81,000</td>
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<td>IVC Transportation Complex (incl. machine metals)</td>
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<td><strong>Total Restricted General Funds</strong></td>
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<td><strong>Total for Program:</strong></td>
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</table>
9. CASHFLOW - CUMULATIVE PROJECTION

Preliminary Projected Cumulative Program Cash Flow

1. Based on budgets and schedules approved by the Board of Trustees on November 11, 2008.
College of Marin
Projected Cumulative Cashflow
for Bond Measure "C"
Capital Improvement and Modernization Program

Amount

10. **PROJECT REPORTS**

A. Project Report Updates for Active Projects
IN % CLOSE- ON
[258x507]FUNDING SOURCE: Measure C
College of Marin - Kentfield Campus
301A - West Campus Bridge
A/E: CSW/Stuber-Stroeh
Contractor: Ghilotti Construction Company, Inc.
Status: Final Construction

PROJECT SUMMARY

Project: 301A West Campus Bridge
Project Scope:
New pedestrian bridge at the west end of campus over Corte Madera Creek near the new Math/Science Building and Parking Lot 6.

SCHEDULE

<table>
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<th>DESCRIPTION</th>
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<th>DD</th>
<th>CD</th>
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<th>BID</th>
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<th>CLOSE-OUT</th>
<th>SCHED</th>
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BUDGET

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Issues and Concerns
1. There are no issues at this time.

Next 90 Days
1. Final close out will be completed.

Completed Bridge
**PROJECT SUMMARY**

**Project: 305A Science/Math-CP Complex**

**Project Scope:**
Construct new facility to house new Science-Math-Central Plant Complex program and functions.

**Design**
- SD: [ ]
- DD: [X]
- CD: [ ]
- DSA: [X]
- BID: [ ]
- IN CONST: [ ]
- % Comp.: 15%
- OCCUPIED: [ ]
- CLOSE-OUT: [ ]
- ON SCHED: [X]
- COMMENTS: No plans were submitted to DSA on November 21, 2008

**SCHEDULE**

**BUDGET**

**FUNDING SOURCE: Measure C**

**Next 90 Days**

1. DSA review has been delayed due to the Sacramento budget issues, and are affected by a statewide work furlough. Third party DSA structural plan check comments received early January.
2. Final interior color palette and furniture selection is ongoing. Exterior furniture is being selected.

**Issues and Concerns**

1. DSA backcheck comments received and Architect is preparing response. Final DSA approval forecast in February 2010.
2. Project forecast bid period to General Contractors is Feb-Mar 2010.
3. Board of Trustees required approval to award in March 2010, construction start in Mar 2010.
4. Hazardous material abatement contract currently underway, expected to complete Feb 2010.

**Legend**
- [ ] Not Started
- [X] In Progress
- [ ] Completed

**Construction of new combination facility to house Science, Math and Nursing Programs, Central Plant and Information Technology Center.**

**DESCRIPTION**

**305A - Science-Math-Central Plant Complex**

- A/E: ED2 International
- Contractor: TBD
- Status: DSA Review Phase

**DESIGN**

Looking South from Fine Arts loading dock

Looking Northwest towards DSPS and Laurel Avenue

**SCHEDULE**

**BUDGET**

**FUNDING SOURCE: Measure C**

**Next 90 Days**

1. DSA review has been delayed due to the Sacramento budget issues, and are affected by a statewide work furlough. Third party DSA structural plan check comments received early January.
2. Final interior color palette and furniture selection is ongoing. Exterior furniture is being selected.

**Issues and Concerns**

1. DSA backcheck comments received and Architect is preparing response. Final DSA approval forecast in February 2010.
2. Project forecast bid period to General Contractors is Feb-Mar 2010.
3. Board of Trustees required approval to award in March 2010, construction start in Mar 2010.
4. Hazardous material abatement contract currently underway, expected to complete Feb 2010.
Project: 305C SMCP Increm # 1 Site Dev. Utilities

Project: Miscellaneous site work including site lighting, ADA upgrades, landscape and site utilities relocation as needed to clear the SMCP site area & prepare for demolition of Dickson Hall. Design, landscape & DSIS Buildings.

Original Project Budget: $0
Current Project Budget: $97,746,402
Project Start: 10/06/2005
Project End: 03/10/2011

FUNDING SOURCE: Measure C

College of Marin - Kentfield Campus

PROJECT SUMMARY

No Construction schedule slipping due to unforeseen underground design and Agencies issues

BUDGET

[Project Budget]


Legend

Not Started
In Progress
Completed

1. Many underground obstacles were encountered. They continue to be addressed one at a time.
2. Ross Valley Sanitation District (RVSD) requires approval of sewer bypass installation prior to pipe bursting at Student Services. RVSD has now approved pipe bursting and contractor expects additional underground unmarked pipes to be an ongoing issue.
3. Response from PG&E concerning new gas meter has been an issue due to retirement of main contact. Issue is resolved.

Issues and Concerns

Next 90 Days

1. Complete Chiller startup and testing.
2. New Gas Meter to be installed by PG&E.
3. Connect new gas lines to existing gas lines after PG&E installs new meter.
4. Complete sewer pipe bursting at Student Services.

Paving at Laurel Ave and Circle Drive

New gas meter location

Project Number 305C
KTD - SMCP - Increment No. 1, Site Development Utilities
December 31, 2009

Page 26 of 40
**PROJECT SUMMARY**

**Project: 306A PA Modernization**

Project Scope:
- Renovate Performing Arts structure including 800-seat theater, studios, and new finishes, sound, lighting, A/V & MEP systems, ADA upgrades & asbestos abatement.
- Remove two older wings at front of body & replace with new lobby & construct new separate Fine Arts structure.

**FUNDING SOURCE: Measure C**

**College of Marin - Kentfield Campus**

**A/E: Marcy Wong & Donn Logan Architects**

**Contractor: TBD**

**Status: DSA Review Phase**

**Project Manager: Dale McLeod**

**Date:**

**Original Project Budget:** $17,200,000

**Current Project Budget:** $17,200,000

**Project Start:** 10/1/2005

**Project End:** 05/01/2012

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**SCHEDULE**

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Plans were submitted to DSA in December 08 for review.

---

**BUDGET**

**FINDING SOURCE:** Measure C

**BUDGET**

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**Total for Project:** $17,200,000

---

**Issues and Concerns**

1. DSA review includes concern with Fire alarm plan. Architect to resolve.
2. Reduced scope has created fire separation issues for some existing doors. UL labeling may be required.

**Next 90 Days**

1. Await review comments from DSA.
2. Start FF&E confirmation with users.

---

New Dance Studios

Changes to the basement level mandated by code

**Project Number 306A**

**KTD - Performing Arts Modernization**

**December 31, 2009**
College of Marin - Kentfield Campus
306C - New Fine Arts Building

A/E: Marcy Wong & Donn Logan Architects
Contractor: TBD
Status: Construction Phase

PROJECT SUMMARY

Project Scope:
Construct a new building to house fine arts programs to be located to avoid impact to existing Fine Arts facility; eliminating need for temporary swing space. Adjacent site work, accessibility, exterior lighting, and landscaping is included with extensions from the new Central Plant.

Mobilization is complete, earthwork has started.

FUNDING SOURCE: Measure C
College of Marin - Kentfield Campus

PROJECT SUMMARY

RUST

1. Native American artifacts have been found which has impacted the preconstruction irrigation work.
2. Underground utility problems have been resolved with relocation/connection underway.
3. Extensive winter storms have impacted construction.

Next 90 Days

1. Continue to work with local tribe to remove or protect artifacts.
2. Continue utility connections for water, storm drain and irrigation.
3. Complete foundation work.
4. Start slab on grade concrete work.
5. Start steel installation.
6. Review submittals.
7. Prepare for winter conditions.

Issues and Concerns

Foundation and rebar at south corner of Fine Arts

Birds eye view of foundation work.

Project Number 306C
KTD - New Fine Arts Building
December 31, 2009

Page 28 of 40
PROJECT SUMMARY

Project: 308B Diamond PE Center Alterations

Project Scope:
Modernization of existing spaces. Add new Women’s Team and Locker Rooms for Title IX compliance. ADA upgrade of all buildings. Replace HVAC and electrical systems. Asbestos abatement of floor tile and pipe insulation as required. Replace concrete walkway. New landscaping and new gym floor.

<table>
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<tr>
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<th>DD</th>
<th>CD</th>
<th>DSA</th>
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Legend:
- [ ] Not Started
- [ ] In Progress
- [ ] Completed

FUNDING SOURCE: Measure C

PROJECT SUMMARY

Description:
Modernization of PE Complex

College of Marin - Kentfield Campus

308B - Diamond PE Center Alterations

A/E: Kwan Hemni

Contractor: Alten Construction, Inc.

Status: Close-Out Phase

Project Manager: Summer Byron

Status: Active

Original Project Budget: $22,497,695

Current Project Budget: $20,854,716

Project Start: 9/6/2009

Project End: 8/31/2010

Next 90 Days

Parking Lot 10 paving, striping, and sign installation completed; front entry gate completed; Smart classroom installation completed; Diamond PE Alterations close-out with DSA and Notice of Completion filing with the County of Marin underway.

Issues and Concerns

None

Budget

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RUGGED
Project: 308F PE Pool Renovation

Project Scope:
Remove and replace dive pool skimmers, main drain modification in both swimming and dive pools for compliance, resurface the dive pool tank, remove and replace dive pool underwater lights.

Project Manager: Faby Gullien
Status: Active
Original Project Budget: $0
Current Project Budget: $425,100
Project Start: 08/06/2009
Project End: 03/31/2010

Construction is almost complete. The PE Pool Renovation Project 308F at Diamond PE Complex will be open to the public for the Spring Semester.

Construction of underwater lights, new plaster and refinishing of the PE Swim and Dive Pools is underway. Contractor needs to proceed as quickly as possible to avoid losing time due to rain/weather. Contractor must obtain final sign off by the Marin County Health Department prior to occupancy.

Issues and Concerns

Next 90 Days

PE Swim Pool will be occupied by users by Spring semester.
### Project Summary

**Project: 321A Larkspur Annex Demolition**

**Project Scope:** Extend permanent electrical & telephone service to new MBIN blog. Removed all existing original blogs. Prep for temporary contractor use, including fencing, security lighting, utility stubs for power, telephone, water & sewer. Construction complete; project to remain active to address DSA comments.

**Project Manager:** [Name]  
**Status:** Active

**Original Project Budget:** $1,177,080  
**Current Project Budget:** $1,000,000

**Project Start:** [Date]  
**Project End:** [Date]

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### Schedule

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### Budget

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**Total for Project:** $1,127,300  
**[A] $30,500 | [B] $1,000,000 | [C] $1,000,000 | [D] $126,011 | [E] $88,614 | [F] $1,014,025 | [G] $76,774 | [H] $1,000,000 | [I] $0 | [J] $0 |

---

### Funding Source: Measure C

---

### Issues and Concerns

1. Coordinate outstanding issues with DSA. Engineer of Record is working with DSA to resolve.

---

### Next 90 Days

1. DSA reviewing plans.

---

**Project Number 321A  
KTD - Larkspur Annex Demolition  
December 31, 2009**
**Project Summary**

**Project: 401B Parking Lot - Bioswale**

**Project Scope:**
Create a system of bio-swales (grassy areas) to filter storm water from blog roofs and hard-scape areas & feed into bio-retention ponds to control storm water runoff. The project will prevent overflow into the existing storm drainage system, flooding & further creek erosion caused by peak storm water events.

**Project Manager:** Debra Mathai  
**Status:** Active  
**Original Project Budget:** $1,000,000  
**Current Project Budget:** $1,000,000  
**Project Start:** 05/16/2007  
**Project End:** 10/31/2010

**Schedule**

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**Budget**

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<th>[C]</th>
<th>[D]</th>
<th>[E]</th>
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**Legend**

- [ ] Not Started  
- [ ] In Progress  
- [ ] Completed

**Issues and Concerns**

There are no major issues or concerns at this time.

**Next 90 Days**

Scheduled site activities in the next quarter include the following: completion of underground electrical work; installation of remaining light standards and completion of irrigation lines.
The overall concern regarding project delivery schedule remains the same. The current contract completion date is January 7, 2010, however, the schedule has been impacted by many unforeseen conditions and also by required DSA field detail review time. The contractor has accelerated the work and also performed tasks on weekends. The main issue is the question of occupancy if the link structure is not complete as some exit pathways and fire alarm devices are integral to the link building.

During the next quarter the construction activities and final punch-list tasks will be complete. Owner supplied furniture, fixture & equipment will also be installed in this quarter in preparation for program move-back during the April school break.

New entry retaining wall and structural steel for link building - south east view

New concrete in the yard - facing west toward Pomo 2

Project Number 402A

IVC - Transportation Tech Complex

December 31, 2009
**PROJECT SUMMARY**

**Project: 413A Pathways IVC**

**Project Scope:**
Miscellaneous site work for pathways including site lighting, ADA upgrades, and landscaping as needed.

**Project Manager:** Debra Mathai
**Status:** Active
**Original Project Budget:** $1,300,000
**Current Project Budget:** $1,300,000
**Project Start:** 06/16/2007
**Project End:** 10/31/2010

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**Issues and Concerns**

There are no major concerns or issues at this time.

**Next 90 Days**

Scheduled site activities in the next quarter include the following: completion of irrigation lines; Bus Shelter work will include new lighting and roofing; work is also scheduled to start on the replacement of the pedestrian bridge deck and installation of new handrails.

---

*New walkway in parking lot 4 looking south toward bus stop*

*New sidewalk at south side of parking lot 1*
### Project Summary

**Project:** 417A Main Building Complex

**Project Scope:**
Provide a new facility in the current campus parking lot 2 location. The program spaces in the new facility will include general lecture and lab instructional spaces; instructional and administrative offices, library, AV/TV and other program spaces.

**Project Manager:** [Name]
**Design Method:** [Method]
**Status:** Active

**Original Project Budget:** $220,960,000
**Current Project Budget:** $239,400,000

**Project Start:** 05/20/2009
**Project End:** 05/1/2011

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### Budget

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**Total for Project:** $22,500,000

### Issues and Concerns

There are no major concerns or issues at this time.

### Funding Source: Measure C

### Next 90 Days

During the next quarter the contractor is expected to complete installation of all rough mechanical, electrical, plumbing and fire alarm work; aluminum windows and curtain wall & glazing; begin elevator installation; complete hanging of gypsum board; and begin interior painting. Exterior work scheduled will include application of cement plaster base coat.
**PROJECT SUMMARY**

**Project: 417B Geothermal Field IVC**

**Project Scope:**
Create a geothermal field of approx 80 to 100 borings spaced 20ft on center in Parking Lots 1 & 2 about 200 ft deep. The geothermal field will assist in heating & cooling of the Main Bldg Complex by using a closed pipe loop system circulating water at the earth’s constant temperature between 56-60 degrees F.

**Status:** Active

**Funding Source:** Measure C

**A/E:** Alfa Tech Cambridge Group  
**Contractor:** Trison Construction, Inc.

**Comments:**
- In Progress
- Completed

**SCHEDULE**

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**BUDGET**

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**Total for Project:** $1,500,000

**Issues and Concerns:**
The remaining project issue of the small overlap with geothermal piping and the water main in the Perimeter Road is scheduled to be resolved with the final connections of the geothermal vault to the Main Building and the construction phase of the upcoming Power Plant Upgrade project.

**Next 90 Days:**
No work is scheduled for next quarter.

**Geothermal Vault in parking lot #2**

**Perimeter Road looking south-area of underground pipe overlap**
College of Marin - Indian Valley Campus

419A - Ignacio Creek Erosion Mitigation

A/E: CSW Stuber-Stroeh  Contractor: Bay Pacific Pipelines, Inc.  Status: Active

PROJECT SUMMARY

Project: 419A Ignacio Creek Erosion Mitigation

Project Scope:
Creek right-of-way plan to address creek system at IVC, to include: detailed creek survey; geomorphic analysis; ranking of erosion risks based on infrastructure & adjacent facilities conditions; cost estimates & strategies for reducing current channel bed degradation & assuring long-term stability of creek bed & banks.

Project Manager: Debbie Mathieu  Status: Active
Unearled Project Budget: $1,635,000  Current Project Budget: $1,480,900

Legend
- Not Started
- In Progress
- Completed

SCHEDULE

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FUNDING SOURCE: Measure C

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Issues and Concerns

There are no issues or concerns at this time.

Next 90 Days

During the next quarter the agency required 3 year planting and irrigation maintenance work will continue.

Project Number 419A  IVC - Ignacio Creek Erosion Mitigation  December 31, 2009
10. **PROJECT REPORTS**

B. Project Report Updates for Closed Projects
## Project: 308D PE Complex PV

### Project Scope:
Install ground-supported frame & structures for 750 pv solar energy panels on sixteen "umbrella" structures in Parking Lot 12, adjacent to PE Complex. System to provide 50% of PE's electric load. Approx area of coverage 4500 sq ft. Final connection to PE electrical system to occur after 2008 fall install.

### Project Manager:
Summer Byron

### Status:
Closed

### Original Project Budget:
$4,338,439

### Current Project Budget:
$4,343,439

### Project Start:
04/17/2007

### Project End:
12/31/2009

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<th>[F]=[D]+[E]</th>
<th>[G] Current Contracts</th>
<th>Forecast to Complete</th>
<th>Forecast at Completion</th>
<th>[I]=[C]-[H]</th>
<th>[J] Variance (POS = Underbudget)</th>
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### Total for Project:
$4,338,439 | $5,000 | $4,343,439 | $3,574,373 | $189,301 | $3,763,675 | $0 | $3,763,675 | $579,763 | $3,763,675
# Project: 418A Fire Mitigation

**Project Scope:**
Fuel mgmt. & fire break zones at the campus boundary areas; vegetation mgmt for fire safe apparatus zones at perimeter roads & bridges; vegetation & tree canopy mgmt zones at bldg perimeters & central campus areas & parking lots.

**Project Manager:** Debra Mathau

**Status:** Closed

**Original Project Budget:** $800,000

**Current Project Budget:** $800,000

**Project Start:** 07/01/2005

**Project End:** 12/31/2009

### Project Details

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**Total for Project:**

- $800,000
- $0
- $800,000
- $631,670
- $154,055
- $785,725
- $0
- $785,725
- $14,274
- $785,725